

4	AH. SH. DILSUZE Const & Supply Co	1
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#### 1- AH. SH. DILSUZE Const & Supply.Logistics .Services.Co.

AH. SH. DILSUZE Const & Supply Co., founded in 2003, is an industry leader and regional provider of technical, logistical and operational support to local and international clients doing business in Central Asia and the Middle East.

As a privately owned company with more than 2,000 employees, AH.SHCO has earned a reputation for excellence in the performance of a board range of services for governments, mutil-national corporations, international aid agencies and private clients. Our core business is focused on the following activities.

- Operation & Maintenance
- ♣ Life Support & Food Service
- Vehicle Leasing & Maintenance
- Logistics
- Construction
- Information Technology
- Sponsorship & Manpower Supply
- General Trading

With offices strategically located throughout the all provinces of Afghanistan, AH.SHCO has the resources, experience and successful past performance to provide our clients with a unique combination of services, not only across various elements of work, but also across the entire geographic region, creating a One Region – One Partner value proposition for our customers.

The AH.SHCO team is in-place, postured to respond quickly to short notice tasking, accelerated work schedules, and the management of multiple, simultaneous projects. We guarantee low risk, experience-based contract performance, and have the track record to prove it. It would be our pleasure to perform as an instrumental part of your team.

#### Our Mission

AH.SHCO mission is to serve our clients with quality, integrity and affordability. We ensure total customer satisfaction throughout the life of all contracts, adopting the customer's mission as our own and innovatively addressing customer's challenges. Our employees are dedicating to providing superior quality services to meet the needs of our customers. We guarantee commitment to establishing the supportive environment, teamwork and disciplined process required to safely accomplish our assignments and meet our client's needs.



CONST & SUPPLY CO.



اداره حمایه سرمایه گذاری افغانستان

وافغانستان دپانګې اچونې دملاتړ اداره

Afghanistan Investment Support Agency

جواز سرمایه گذاری خصوصی

License No: D-29254

متشبث انفرادي: حاجي احمدشاه عنوان تجارتی: ساختمانی، سرکسازی و تولید موادساختمانی حاجی احمدشاه دلسوز Haji Ahmad Shah Dilsuze Construction





حاجى احمدشاه ولد ميراجان

این سند تصدیق می دارد که دارنده آن , تشبث خود را طبق احکام قانون سرمایه گذاری خصوصی افغانستان در دفتر آیسا ثبت نموده مطابق احکام قوانین افغانستان فعالیت می نماید.

داجواز دپورتنی نومول شوي سندلرونکی تصدیق کوي چه دافغانستان دخصوصي پانګي اچوني <sub>دقانو</sub>ن <mark>سره سم</mark> په آیسا کښې يوثبت شو<sup>ئ</sup>ې <mark>تشبث دی ، چې دافغانستان</mark> د قوانينو او احكامو مطابق فعاليت كوي.

This license certifies that its holder has registered his /her company in accordance with the Private Investment Law of Afghanistan, and operates in accordance with Laws of Afghanistan.

تاریخ صدور / Date of Issue

1392/07/08 30/09/2013

1392/07/04 1393/07/03 تاریخ اعتبار:

Valid Date: 26/09/2013

25/09/2014

President & CEO



<u>Grant of License:</u> This License constitutes an agreement between an approved enterprise and AISA, pursuant to which, the approved enterprise may operate in the field specified, in accordance with the Investment Law and other commercial and financial legislation.

Obligation of License Holder: the holder of the license shall be obliged to comply with the Constitution, Law and Regulations of the Islamic Republic of Afghanistan. In case of any violation, AISA may terminate, confiscate, suspend, amend, nullify, invalidate or redistribute the license.

<u>Prohibitions and Restrictions:</u> Investment shall be prohibited in the field of nuclear energy, establishment of casinos, or similar establishments, production of drugs (narcotics) or other intoxicants, or other acts deemed a crime by the Penal Code. Investment in the fields of production and sale of weapons, ammunition and explosive, nonbanking finance activities, insurance activities, natural resources and Infrastructure, including telecommunication facilities, pipeline construction and erection shall be subject to special (relevant) laws.

Reporting: A license holder shall be obliged to notify AISA of any change in its ownership, capital structure, or contribution of additional capital, address and structure of the company, commencement or delay in activities of the company and the reasons therefore. In addition, s/he shall submit the companies' annual report within 90 days of the end of the fiscal year to AISA (from 21st of March until 20 of June).

No Liability: AISA and its branches shall have no liability to any person, including a license holder, to compensate losses/damages which includes without limitation, loss of profit, delay or suspension of employment, losses in formation of business, harmful reliance (sic), consequential or incidental damage to a third person or any other material loss. In addition, nothing in this License shall be regarded as a guarantee or any other form of compensation for damages/Losses.

	د عوايدو د ټکس نمره: .
1052534011	
20,000 US\$1,000,000 Afs	د پروژې د منظورۍ نېټه:

1387/06/26

اعطای جواز: این جواز موافقتنامه ای است میان تشبث منظور شده و دفتر آیسا که به اساس آن تشبث منظور شده می تواند مطابق احکام قانون سرمایه گذاری و سایر قوانین تجارتی و مالی در عرضه مشخص فعالیت نماید.

وجایب دارنده جواز: دارنده جواز مکلف است قانون اساسی ، قوانین و مقررات دولت جمهوری اسلامی افغانستان را رعایت نماید. دفتر آیسا در صورت تخلف می تواند مطابق احکام قانون -جواز را لغو، مصادره، تعلیق، اصلاح ,باطل، بی اعتبار یا مجدداً توزیع نماید.

ممنوعیت و محدودیت: سرمایه گذاری در عرصه های انرژی هستوی ، تاسیس قمار خانه و محلات مشابه آن و تولید مواد مخدرو سایر مواد نشه آور و سایر اعمالی که درقانون جزا جرم پنداشته شده ممنوع است. سرمایه گذاری در عرصه های تولید و فروش اسلحه ، مهمات و مواد منفلقه ، فعالیت های بیموی ، منابع طبیعی و زیر بنا تجشمول تاسیسات مخابراتی ، ساختمان و نصب پایپلاین ، تابع قوانین خاص میباشد.

راپور دهمی: دارنده جوازمکلف است تا هرنوع تغییردر مالکیت ، ترکیب یا ازدیاد سرمایه ، آدرس و ساختار شرکت ، آغاز فعالیت شرکت ، تاخیر مدت و علل آن را به اطلاع دفتر آیسا برساند. علاوتاً در خلال مدت نود(۹۰) روز بعد از ختم سال مالی راپور سالانه شرکت ثبت شده را به دفتر آیسا ارسال نماید.( از اول برج حمل الی اخیر برج جوزا)

عدم مسولیت : دفتر آیسا و نمایندگی های آن در هیچگونه وقایع مسولیت جبران خسارات را نداشته که بدون محدودیت شامل خسارت مفادی ، وقفه یا تعلیق در شغل ، خسارت در شکل گیری تجارت ، اعتماد زیان آور ، پیامد ها و خسارات تصادفی به شخص ثالث یا زیان مادی دیگر به هیچ شخص بشمول دارنده جواز نمیباشد.

همچنان درین جواز هیچ چیز به عنوان تضمین و یا اشکال دیگر جبران ضرر تلقی نمی گردد.

	حقوقي بڼه:
انفرادی	
نب جر, حصه 3, خيرخانه مينه, ناحيه 11 - ولايت: كابل	د فمالت د ا

ساختمانی، سرکسازی و تولید مواد ساختمانی



## 2- Construction

AH.SHCO has built a wide-range of construction projects under very demanding conditions. Guided by safety and quality practices that meet international standards, our workforce of architects, civil engineers and skilled tradesmen ahs the tools and equipment necessary to design, manage and construct all types of facilities and structures. AH.SHCO can provide your company with construction services for the following types of projects:

- Housing Complexes
- Retail Buildings
- Recreation Facilities
- ♣ Roads & Bridges
- Demolition Services
- ♣ Warehouses & Hangars
- ♣ Earthworks & Infrastructure
- ♣ Water & Electrical Systems
- Runways, Aprons & Hardstands











#### **Engineering Qualifications:**

AH. SH. DILSUZE Const & Supply Company Ltd (AH.SHCO) is a premier engineering construction company. Its national stature is well established and it enjoys the reputation of being one of the top engineering & construction companies in Afghanistan and is ranked amongst all of the qualified construction firms in Afghanistan.

AH.SHCO offers a broad spectrum of expert construction services ranging from conception to the completion and operation of development project. The scope of these services covers feasibility studies, surveying & covers feasibility studies, surveying & mapping, investigations, designs, tender & contract documents, construction/installation supervision, contract management and post- construction services as well as services in the information technology, monitoring, fire alarm, alarm systems & evaluation, social and integrated rural development sectors.

AH.SHCO, with expertise in all engineering disciplines, specializes in the power and mechanical fields, architecture & planning, environmental & public health engineering, engineering for military buildings/facilities, industrial work, heating, ventilation & air- conditioning and computer applications. Having 2 field offices all around Afghanistan, our company operates very well under harsh war zone conditions, since the power interruptions are frequent and security issues are always a concern in the country our company strengthens the language skills, cultural sensitivity, and the business and political networks that are so vital for operating effectively and safely in Afghanistan.

At present AH.SHCO has staff strength of 15 employees including about 10 highly qualified engineers. Architects, planners, institutional development experts and other professionals. AH.SHCO therefore has a unique capability of providing at one source, coordinated expertise covering virtually all aspects of developmental projects.

#### Team coordination:

Effective team coordination is critical to meet the construction schedule, while adhering to all design and engineering specifications and requirements for



Design & Construction; The Team has a day -to -day contact with principal, CEO of AH.SHCO during the design phase and conducts weekly progress review meetings.

These weekly meetings will be organized around progress reviews regarding key design milestones, issues discussions and resolution, key open questions, as well as short –term and long term next steps. During the construction phase, principal CEO of AH.SHCO will oversee a suite of regular meetings that are described in table below.

Meeting	Frequency	Participants
Site/Field	Daily	Described Below
Quality Control	Daily	Described Below
Full Subcontractor Team	Weekly	Described Below
Senior EC project Team	Weekly	Described Below
Program Review	Monthly	Described Below

Frequent communication is essential to success on prefects with tight performance schedules.

Consequently, AH.SHCO hosts a number of scheduled meetings to ensure that appropriate communication occurs during the performance of the work, these meetings include:

- Daily Site Meetings Participants include the construction Superintendent, QC representative, engineers, field staff and subcontractors. Safety issues and the plan of the Day are discussed.
- Weekly progress Review Meetings these meetings will be entitled "Construction Task Force Meetings" The participants should include



representative (s) from the USACE, the project Manager, the construction Superintendent, A/E Representative, QC representative, engineers, field superintendents, field staff, and the subcontractors' representative (s), work progress is reviewed and issues are discussed and resolved.



- Weekly AH.SHCO Project Team Meetings participants include AH.SHCO senior staff members and project management personnel, work progress is reviewed against budget and schedule; execution issues are discussed and resolved.
- Monthly Progress Review Meetings- Participants include representatives from the Clients. AH.SH.CO senior management staff, the project Manager, the Construction Superintendent, A/E Representative, and QC Representative, work progress is reviewed against schedule, the schedule is updated, issues are discussed and resolved.

#### Quality Control Process:

AH.SHCO'S Design/Build success relies on a sound Quality Control Plan (OCP).

Through our commitment to quality, our approach is cost effective, free of defect, and provides expected results, Our QC Manager is responsible for all aspects of QC, ensuring full compliance with client's requirements. Our QCP covers all design, construction, subcontractor, manufacturer, vendor, and supplier operations at any tier, all items shall be checked and approved by AH.SH.CO'S QC Manager (QCM) If found to be in strict conformance with the contract and approved design requirements, each item shall be stamped, signed, and dated by the QCM. Copies of review comments indicating action taken shall be included within each submittal. AH.SH.CO offers a dedicated range of services to the construction industry, AH.SH.CO tests construction products in specialized laboratories, reviews designs of buildings and infrastructure.

Performs supplier and contractor assessments and has arranged of construction site inspections. AH.SH.CO has close contact with several construction materials laboratories i.e. (ACLU),VICC providing professional testing services and operating under the relevant required accreditations these Construction materials laboratories are the first choice when you require testing by an independent testing and inspection organization, advice on quality of the materials and information on requirements for import and export of construction materials, AH.SH.CO ensures that these laboratories are enough



capable of performing the following and some other required the following and some other required services for a faultless test results.

- Yield and Tensile strength, Elongation and bending strength of steel
- Design and mixture proportions of ordinary concrete and masonry mortar
- Compressive, Flexure and impervious strength of concrete
- Compressive strength of mortar
- Compressive and Flexure strength, setting time, Fineness and Soundness of cement
- Aggregate testing including checking of Fineness Modulus, Density, Lumpiness of clay,
- Crushed stone value, flat and elongated particles in coarse aggregate
- Compressive strength of bricks
- Density of soil
- Testing of polymer (plastics, paint and rubber) materials
- Environmental testing : soil , ground water , indoor environmental quality testing

#### <u>Submittal:</u>

Our approach to safety is based on integrating hazard analysis and risk assessment

methods early in the design and taking the actions necessary to minimize the risk of injury or damage. Our record of QC is tied directly to safety. AH.SHCO staff and contractors all recognize that a defect or failure can result in personnel loss, cost overruns, and reduced capacity and lower quality. EC will develop a detailed and project specific Accident Prevention Plan (APP) for the safety requirements of this project.



#### **Construction Management Philosophy:**

The AH.SHCO Construction management philosophy is simple and straightforward. AH.SHCO'S management focus is on macro management to



macro management, using it appropriately where it's required, according to the company setup and staff education level the management philosophy is designed and applied, close communication with staff and supervision are what AH.SH.CO management philosophy relies on, supervising the employees in order for them to do there job accurately and with good quality.

We deliver maximum value and service for our client's money, while finding solutions that are tailored to each client's unique situation. We use the highest standards of materials and craftsmanship. We use the most cost-effective building systems and construction methods. We are committed to achieving our client's desires and delivering excellent results with in their pre-established time frame. We provide our clients with clear and concise presentations regarding costs, schedules, alternatives and options necessary for knowledgeable management decisions. Finally, we embrace the persistent and diligent evaluation of project requirements and objectives to achieve client goals.

#### Management Issues and Escalation Procedures:

AH.SHCO's decision escalation and issue resolution processes are streamlined and allow for issues to be dealt with immediately and to the satisfaction of the client's on site managers. Project leaders and upper management maintain a close working relationship with the technical and administrative staff. This close relationship helps foster smooth transitions when issues that require immediate resolution arise. The majority of AH.SHCO's leadership consists of hands-on managers, meaning that they are on site and able to deal with issues they arise. AH.SHCO's on site leaders develop and modify work plans based on inputs from client, then modify personnel and equipment requirements as needed.

This construction management philosophy allows for early detection and identification of potential problem areas and the institution of corrective measures as soon as they arise. Client can rest easy knowing that AH.SHCO's knows the issues and, by virtue of being on site much of the time, are able to make quick decisions resulting in little down time. Most issues will be resolved in real time due to the informal and formal daily interaction we use as part of our over all operating approach any issues that bubble up and require in put



from the AH.SHCO can be addressed immediately. Those issues that involve that involve longer lead time or broader consultation will be addressed in the weekly meeting in a manner that maintains the integrity of the project schedule.

#### Resource Commitment:

AH.SHCO's proposed management team and plan is structured to successfully design and build infrastructure projects in Afghanistan. AH.SHCO's strategy is built on indigenous and expatriate talent & knowledge. Specifically, we can mobilize as many as 500 people almost immediately. By organizing local Afghan expertise with expatriate Afghan talent, we believe this approach will provide an expeditious and effective impact. Notwithstanding the technical qualifications of our proposed team, AH.SHCO team members will function efficiently in the current environment of bureaucratic idiosyncrasies and weak regional administrations of the government.

Moreover, AH.SHCO team members and will comfortably function within the present security context in different part of the country.

#### Services:

Feasibility Studies

Reconnaissance studies

Preliminary investigations

Development of alternative proposal

Outline design and cost estimates

Evaluation of technical & economical festivities

#### Design:

Preliminary design and costs

Model tests

Computer Simulations

Detailed design and specifications

Detailed drawings

#### **Tender & Contract Documents:**

Bills of quantities, cost estimates & schedules



Preparation of tender documents
Pre-qualification of contractors
Evaluation of tenders and recommendations
Contract documents

#### **Construction Supervision & Contract Management:**

Contract coordination

Progress monitoring and control

Supervision and quality control

Measurements

Equipment inspection and commissioning

Legal and financial arrangements

#### Post-Construction Services:

Completion reports

Operation & Maintenance manual

Routine maintenance and safety inspections

Performance monitoring

#### **FIELDS OF ACTIVITY:**

#### Architecture & Planning Sector

Military buildings

Communication buildings

Health Care Buildings

**Educational Buildings** 

High-rise Buildings

Office Buildings

Sports Facilities

Industrial Buildings

Low-cost Housing

Residential Communities.



#### Water Recourses and Development:

Water resources planning Irrigation systems

#### **Communication Sector:**

Urban Roads Rural Roads Bridges & Fly-over

#### Public Health Engineering Sector:

Water supply Sewage Drainage Solid Waste Management Plumbing

#### **Survey Mapping:**

Land Survey

Surveying Services on Construction Supervision Projects

#### **Our Areas of Service**

- 1. Airports
- 2. Commercial
- 3. Construction infrastructure
- 4. Hospitals
- 5. Industrial
- 6. Military
- 7. Residential
- 8. Retail stores
- 9. Supply of construction materials
- 10. Transportation



#### AH.SHCO Staff Strength:

- ✓ Senior Management
- ✓ Engineering & Technical
- ✓ Management & Admin
- ✓ Sales & Marketing
- ✓ Satellite Expertise
- ✓ IT & Power Expertise
- ✓ Microwave Expertise
- ✓ Civil & Construction Expertise
- ✓ Architects (CAD Expertise)
- ✓ Other

#### Surveys:

Topographic Survey

AH.SHCO supporters are private companies with specific goals and activities in development project like: Design, Surveying, Construction and providing surveying equipment, at 1993 AH.SHCO contracted surveying project with ARCK Office in the west of Afghanistan.

Considering all the relevant criteria such as standards, Quality and efficient tine scheduled in accordance with international standards regarding developmental Project.

Navia design is one of the supporters of AH.SHCO handling the design related jobs of the project take by AH.SHCO.

AH.SHCO is expert in the implementation of developmental project and professional surveying with the most updated technology and instruments which international standards. From high-accuracy control surveys, wireless tower and utility surveys and well locations, to boundary, lot, river and environment surveys, AH.SHCO is equipped to get the job done. Using the most advanced devices and technologies, AH.SHCO has become an industry leader in gathering and establishing accurate control date for topographic, mapping and design projects.



#### **Electrical System Description:**

AH.SHCO has all the skills, services and resources necessary to provide facilities and installations in a cost-effective manner and reliable solutions regarding power/electrical systems. At 2002 AH.SHCO Contract the Kabul Air Port in Electrical System with GTZ. Our experience with innovative requirements allows us to provide the right solution at the right time.

#### **Logistic and Machineries:**

AH.SHCO has a number of active logistics purchases who are expert in the field and have the capability to provide any types of necessities in the areas of logistic and machineries. It is mentionable that AH.SHCO has machinery which is not currently available inside the country and has been brought from abroad.

SR#	MACHINERY	UNIT	Qty	DATE OF PURCHASE	PRESENT VALUE (USD)	AVAILABLE IMMEDIATELY (YES) (NO)
001	Surveying instruments	Set	5	02.1998	\$1,200.00	YES
	(Level, Staff, Tape, etc.)			09.1999	\$1,800.00	
002	Vehicles	EA	6	2007	\$14,000.00	YES
003	Aggregate measurement	SET	4	2004	\$4,500.00	YES
	pots and sieves					
004	Construction equipment	EA	48	2004-2005	\$1,100.00	YES
	like spate, shovels, etc					
005	Moulds Concrete sample	EA	15	2005	\$1,050.00	YES
006	Truck Concrete Mixer	EA	2	1992	\$52,000.00	YES
007	Loader	EA	1	1990	\$70,000.00	YES
800	Grader	EA	1	1990	\$90,000.00	YES
009	Dump Trick	EA	2	1992	\$50,000.00	YES
010	Wheel Excavator	EA	2	1995	\$60,000.00	YES
011	Excavator	EA	1	1990	\$80,000.00	YES
012	Jack Hammer	EA	3	1990	\$12,000.00	YES
013	Crane (30 Ton)	EA	1	1993	\$90,000.00	YES
014	Fork Lifts	EA	2	1992	\$32,000.00	YES
015	Water Tanker	EA	3	1991	\$20,000.00	YES
016	Drilling Tools (HILTI of similar	SET	4	2003-2005	\$3,200.00	YES
017	Laser Total Station	SET	1	07.2003	\$11,000.00	YES
018	Office/CAD Work Station	EA	6	01.2004	\$5,500.00	YES



#### Factory/Shop:

Metal Factory 1 Unit Carpentry Shop 1 Unit

#### AH.SHCO Safety Policy:

- ♦ AH.SHCO does all it can to assure works safety and a safe working environment.
- ◆ The following rules are standard rules of safety at Umran Modern Constriction Company.
- Use of hard hats by staff, workers and visitors in all construction areas.
- Body covering shirts, over all or similar clothing to be used by workers.
- ♦ No short trousers are allowed on the project sites.
- ♦ Suitable / heavy duty footwear to be worn by operators in the working areas.
- No loose clothing /shoes are permitted in work areas.
- ♦ Approved type googols during chipping, grinding, welding, handling corrosive liquid, or whenever directed by safety inspector.
- Use of gloves and rubber boots when handling cement or concrete.

### Construction plant/vehicles machinery not to be used

- ♦ Transport vehicles.
- Nobody gets of moving vehicles.
- Use tools for intended purposes only.
- All hazard and warning signs must be strictly observed.
- No repair of electrical or power equipment by unqualified employees.
- Respirators must be used as and when directed by staff.





























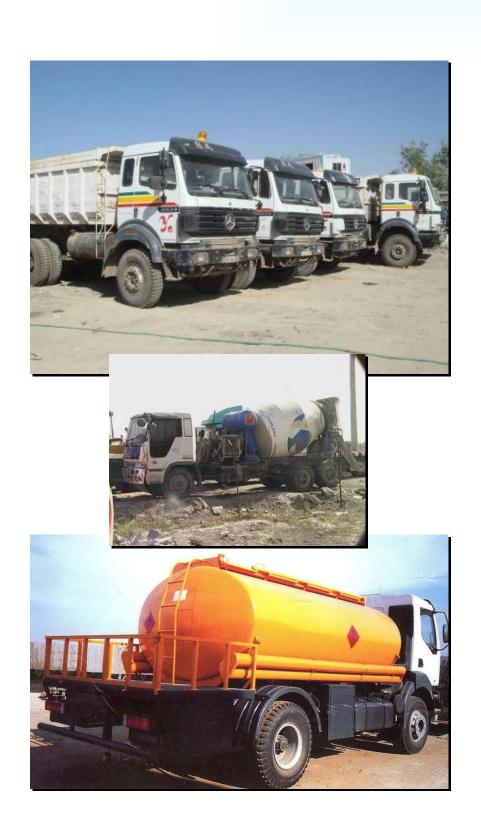






































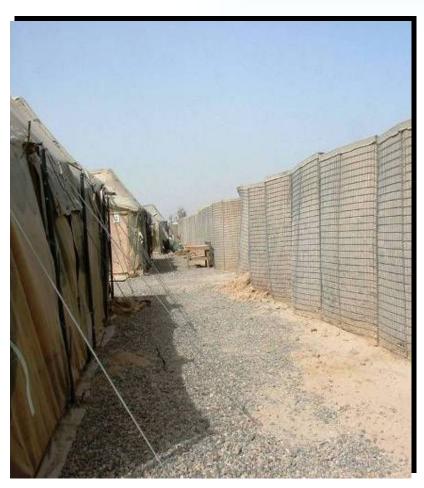








































### 3- Logistics

- Provide top quality goods and service on time at market competitive price
- 2. A promise given is a promise key
- 3. Knowing that customer satisfaction requires us to understand the customers expectation, at all times
- 4. Accepting the fact that our reputation for honesty, quality and service are the things most important to Continued business success, and in everything we do we shall always remember that our.

#### I. Our Product Range

- 1. Fuel (Wood, Gas, Oil, Coal and etc)
- 2. Networking Equipment
- 3. HF radios such as Canada, Motorola & Kenwood
- 4. House hold and office furniture
- 5. Electronics
- 6. Communication
- 7. Electronically supplies such as sub station, cables tracking and lighting etc.
- 8. Automobile and spares
- 9. Armored vehicle
- 10. Vehicles
- 11. Heavy machinery supplies and leasing
- 12. Military Supplies including below
- 13. ANA, ANP Uniform





























































































































### DEPARTMENT OF DEFENSE

COMBINED JOINT TAKS FORCE 76 OPERATION ENDURING FREEDOM BAGRAM AIRBASE, AFGHANISTAN APO, AE 09354

CJTF-180-BASEOPS-S4-ASSISTANT

28 September 2004

MEMORANDUM FOR Whom It May Concern

SUBJECT: Letter of Introduction

- 1. The bearer of this letter, AHSH Construction Company is a contractor at Bagram Afghanistan. AHSH Construction Company performs many projects at BAF but I am specifically aware of them bunkers, barriers and sandbags throughout the base.
- 2. AHSH Construction Company is easy to deal with and works quickly to resolve any misunderstanding the military may have regarding deliveries of force protection resources. AHSH Construction Company has won our respect as being a contractor we can rely on. Their pricing is fare and they have on occasion gone above and beyond the service expectations by providing trucks and cranes for military use without charge.
- 3. I highly recommend AHSH Construction Company for your consideration for award of contracts he qualifies for at Bagram, Afghanistan.
- 4. Questions may be addressed to the undersigned at DSN 318-231-2259.

ROBERT G. MOORE

1LT, OD

Assistant S4, Base Ops



### DEPARTMENT OF DEFENSE COMBINED JOINT SPECIAL OPERATIONS TASK FORCE BAGRAM AIRBASE, AFGHANISTAN APO, AE 09354

CJSOTF-A-ENG

10 November 2006

### MEMORANDUM FOR RECORD

SUBJECT: Letter of Recommendation for Mr. Ahmad Shah Delsoz Construction Company, Kabul, Afghanistan.

- Under the supervision of Mr. Ahmad Shah Delsoz, Ahmad shah company Construction Company has completed numerous construction projects for the CJSOTF-A throughout Afghanistan. These projects range from fencing, masonry, and vertical construction, to metal fabrication.
- Mr. Ahmad Shah Delsoz, Ahmad shah Company Construction Company's quality workmanship, timeliness, and integrity has far exceeded that of any other company that we have worked with during the past four years in Afghanistan.
- We strongly recommend continuing business with this company for future facility improvements and new construction within the CJSOTF-A property network.

The Point of Contact for this memorandum is SFC Jeremy Gross at 231-4724.

DOUGLAS C. ROSE, JR.

LTC, EN J7 Director

### **DEPARTMENT OF DEFENSE**COMBINED JOINT TAKS FORCE 76 OPERATION ENDURING FREEDOM BAGRAM AIRBASE, AFGHANISTAN APO, AE 09354

CJTF-180-BASEOPS-S4-ASSISTANT

28 September 2004

MEMORANDUM FOR Whom It May Concern

SUBJECT: Letter of Introduction

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4. Questions may be addressed to the undersigned at DSN 318-231-2259.

ROBERT G. MOORE

1LT, OD

Assistant S4, Base Ops



### DEPARTMENT OF DEFENSE

Combined / Joint Task Force 76 (CJTF - 76) Base Operations Directorate of Public Works Facility Engineer Team #17 Bagram Airbase, Afghanistan APO, AE 09354



### BAF-BASEOPS-DPW

02 October 2004

### MEMORANDUM FOR:

SUBJECT: Letter of Introduction

- 1. The bearer of this letter, AHSH Construction Company is a contractor at Bagram, Afghanistan. AHSH Construction Company performs many projects at BAF. I am Specifically aware of AAFES compound B-huts and AHSH worked as a subcontractor On Force Protection Fencing projects.
- 2. AHSH Construction Company is easy to deal with and works quickly to resolve any misunderstandings or problems with construction projects. AHSH Construction Company has won our respect as a contractor we can rely on. Their pricing is fare and they have on occasion gone above and beyond the service expectations by providing necessary equipment to get the job done right.

Questions may be addressed to undersigned at DSN 318-231-2200

James O. Anderson

LTC-DPW FET 17-Base OPS

Paul R. Bisbee SSG-Site Manager

FET 17-Base OPS



### DEPARTMENT OF THE ARMY Joint Contingency Contracting Office Bagram, Afghanistan APO AE 09354

4 March 2007

### MEMORANDUM FOR RECORD

FROM: Joint Contracting Command (JCC) - Bagram

SUBJECT: Recommendation for Contracts for AH-SH Dilsuze Construction Company

- Please consider AH-SH Construction Company for future contracts on your installation. At Bagram Air Field, Ahmad Shah Dilsuze provided Outstanding service and professionalism, by completing projects with exceptional quality and promptly delivery.
- I would recommend AH-SH Dilsuze Construction Company for any type of construction, commodities or service contracts due to their proven accomplishments on Bagram Air Field
- 2. For questions, please contact me at 231-4749 or Dawn.L.Heffelfinger@afghan.swa.army.mil.

DAWN L. HEFFELFINGER, Capt, USAF Contingency Contracting Officer

FIDEL P. MACAN, MAJ, US Army

Construction Flight Chief

# CERTIFICATE OF APPRECIATION

Presented to

### AH SH Company

Ahmadshah Dilsuze







## On behalf of the Facility Engineer Team #17

your projects and your generous hospitality. By extending your hand in friendship, We would like to thank you for all the diligent hard work in the completion of all you are indeed a credit to the people of Afghanistan. We will not soon forget you.

# CERTIFICATE OF APPRECIATION

Presented to

AH SH Construction Company

Ahmadshah Dilsuze





## On behalf of Facility Engineer Team #17

Afghanistan a better place to live and work. Your hospitality is a credit to the numerous projects which you diligently undertook to make Bagram Airbase, We wish to extend our sincere thanks for your dedicated hard work on the Afghan people and you will always remembered.



### DDEPARTMENT OF THE ARMY COMBINED JOINT SPECIAL OPERATIONS TASK FORCE - AFGHANISTAN APO, AE 09354



CJSOTFA-GSB

24 JAN 07

### MEMORANDUM FOR Ahmad Shah

SUBJECT: Letter of Recommendation for Ah. Sh. Dilsuze Construction Company

- The individual and company listed above is recommended for future business and services to Bagram Airfield and other OEF supporting units. Mr. Ahmad Shah Dilsuze has provided timely and professional service to CJSOTF-A and Camp Vance from January of 2002 until January of 2007. I would recommend Mr. Ahmad Shah Dilsuze for any future contract bids or services necessary to support the efforts of Bagram and all other Operating Bases throughout the theatre of operation.
- Point of contact for this memorandum is SFC Root or Logistic Center NCOIC at 231-4338.

ROBERT A. ROOT

SFC, USA Logistics NCO



### DEPARTMENT OF THE ARMY BASE OPERATIONS - ENGINEER BAGRAM AIRFIELD, AFGHANISTAN



DPW-FET

22 January 07

SUBJECT: Letter of Recommendation for Mr. Ahmad Shah Delsoz Construction Company, Kabul, Afghanistan

- The Facility Engineer Team at Bagram Air Field has seen many local contractors
  performing a wide variety of projects here on BAF. One of the better companies
  has been Ahmad Shah Construction. He was able to install a 110' x 110' concrete
  pad in the middle of winter under circumstances that would have deterred other
  contractors.
- There are many obstacles that must be worked around for local national contractors who wish to do work on BAF. Ahmad Shah Construction was able to work through every issue that was thrown at him in order to complete the project.
- It is my recommendation that the Coalition continue to do business with Ahmad Shah on Bagram, to include facility improvement as well as new construction.

SETH D. PLATT, Capt, USAF Chief of Construction, FET



AH SH Company Ahmadshah Dilsuze

Joint Task Force Motor Maintenance Platoon From the

true soul of the Afghanistan people. You have bridged a gap between our two cultures We wish to extend our heart felt thanks for your hospitality and for showing us the that we will not soon forget. Let peace and joy come to our countries through understanding and embracing our diversity.



fore never fails... faith hope and fore, the greatest of thate is loss.

BAIGIRAIM, ANGINANTISTAIN

# CERTIFICATE OF APPRECIATION



BAGRAM AIRFIELD, AFGHANISTAN OPERATION ENDURING FREEDOM



Presented to

## HAMAD DELLSOZ

Contractors, and Third Country Nationals reflects greatly upon you, your organization, and Language barriers and times of unfavorable weather conditions, you always kept customers diligently kept accurate account of delivery status of materials and personnel. Even with telecommunication. Your working relationship with US Military Personnel, Government For your unwavering and timely delivery of over a 350,000 soil filled construction sand bags, and 1,968 perimeter barriers from April 10th, 2005 to February 28th 2006. You informed, rather by word of mouth through translation, written words, or by Bagram Afghanistan.

FORCE PROTECTION NCOIC VICTOR M. JOHNSON ict & SSG, OM



FORCE PROTECTION CALVIN B. JENKINS OFFICER



### DEPARTMENT OF THE ARMY 416TH ENGINEER COMMAND US ARMY FACILITY ENGINEER GROUP

U.S. ARMY FACILITY ENGINEER TEAM #17 BAGRAM AIRFIELD, AFGHANISTAN APO AE 09354



AMSEL-LC-RE-LA-LSE (F)

24 February 2005

### MEMORANDUM FOR RECORD

SUBJECT: Letter of Recommendation for AH.Sh. Dilsoze Construction Company

- 1. The AH.Sh. Dilsoze Construction Company constructed 13,000 meters of fence, 23 B-Huts and is a subcontractor with the IDIQ asphalt progect.
- 2. The contractor is very professional and approaches each project with a tenacity to be exemplified.
- 3. I have no doubt that this company will continue to perform in an exceptional manner.
- 4. I feel very strongly that the AH.Sh. Dilsoze Construction Company should be afforded the opportunity to continue to be awarded contracts on BAF.

David Sampson SSG USAR

Site Manager, FET 17

# CERTIFICATE OF APPRECIATION



### OPERATION ENDURING FREEDOM BAGRAM AIRFIELD, AFGHANISTAN



Presented to

## Ahmad Sha Dilsuze

This certificate is presented in heartfelt appreciation of your dedication, commitment, and the Global War on Terrorism VII. Ahmad Sha Dilsuze was instrumental with ensuring that day to day support requirements for Force Protection was taken care of in an efficient and rapid manner. Ahmad Sha Dilsuze is a true example of the willingness and support noble support to those who proudly support the Armed Forces of the United States during from our Afghanistan Labor force.

KEVIN S. MCALPIN SSG, FPNCOIC BAGRAM AIRFIELD



VIRGIL C. SMITH CPT, EN FPO BAGRAM AIRFIELD







## Combined/Joint Special Operations Task Force - Afghanistan

## Certificate of Appreciation

### Ahmad Shah

during Operation ENDURING FREEDOM. We are grateful for your hard work and patriotism, which displays why we have been successful during these times of crisis. Your service reflects your loyalty and commitment to this service greatly enhanced the capabilities of this Engineer Task Force and For exceptional service in support of Combined/Joint Special Operations Task Force - Afghanistan - Engineers. Your untiring efforts and flawless great nation. De Opresso Liber (Free the Oppressed)!

JEREWY W. GROSS

SFC, USA Detachment 1SG

DOWELAS C. ROSE, JR. LTC, EN Task Force Engineer

# CERTIFICATE OF APPRICIATION



## TASK FORCE EAGIE

Presented to



# AHIMAD SHAD CONSTRUCTION COMPANY

### March 2005 To June 2005

INCREASING THE SUSTAINABILITY AND SECUPITY OF BAGRAM AIRFIELD. THANK YOU FOR A JOB WELL DONE!!! ENGINEERING TEAM PROJECTS ON BASPAWARFIELD, AFGHANISTAN, YOUR DEDICATION WAS WASTAUMENTAL IN FOR THE FANTASTIC COMPLETION OF NUMEROUS FIELD

ALM TOTALS.
FIELDIDER C. DUCLLA.
CSM, UNE
Bayram AirBiald CSM



Comparding



### This certificate of appreciation is awarded to

### AHMAD SHAH(DILSUZE)

By

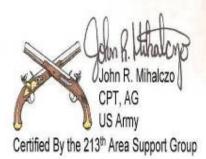
### **CPT John Mihalczo**

Bagram Base Operations S4
Afghanistan

For Outstanding support of US Military Forces in support of



at Bagram Airbase, Afghanistan.







### DEPARTMENT OF THE ARMY Bagram Regional Contracting Center Bagram Airfield, Afghanistan APO AE 09354

28 Jun 07

### MEMORANDUM OF RECORD

From: Capt Lehmann, Contracting Officer

Subject: Letter of Recommendation - Ah. Sh. Diluze Construction Company

- This memorandum serves to record my endorsement and recommendation consideration of Ah Sh Diluze Construction Company. I had the pleasure of working with Ah Sh and his company on several projects during my deployment to Afghanistan in 2007.
- 2. He is a very professional and provided a quality, timely product and service. He always delivered on time with the customer satisfaction is main goal. I never received a complaint about his service or professionalism from a single customer!
- Ah displays a "can-do" attitude which I have nothing but extreme praise for his willingness and ability to provide the U.S. military his very best service and highest quality product each time.
- I highly recommend him and his company for future projects and trust you will find the same outstanding results I have come to receive from him from my experiences.
- Please direct any questions regarding this endorsement to Capt Gary A. Lehmann, (318) 231-4749 or email: gerald.a.lehmann@afghan.swa.army.mil or State Side DNS: 312-453-3970 or Email: gary.lehmann@minot.af.mil

GARY A. LEHMANN, Capt, USAF Division Chief, Construction



This (

is Presented to

THE DAY

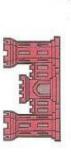
FOR GREAT HELP WITH THE CAMP



Camp Commandant



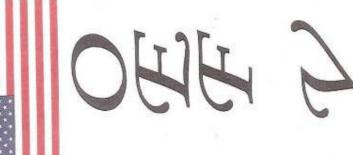




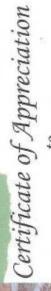




Awards this







Ahmad Shah

FOR YOUR DEDICATED SERVICE AND SUPPORT TO THE 367" ENGINEER BATTALION

COTT V. ANDERSON
TC, BATTALION COMMANDER

This 5<sup>TH</sup> Day of February 2005

